

# ASEANSAI



ASEAN Supreme Audit Institutions



# Annual Activity Report 2022

## FOREWORD

The Chairmanship of ASEANSAI has handed over from National Audit Department of Malaysia to Office of the Auditor General of the Union of Myanmar at the virtual meeting of the 6<sup>th</sup> ASEANSAI Summit in November 2021. At the said meeting, the Assembly has approved the ASEANSAI Strategic Plan 2022 – 2025.

The 2022 marks the first-year implementation of the ASEANSAI Strategic Plan 2022 – 2025 whereas the ASEANSAI's activities were still affected by the outbreak of COVID 19. Only one activity organized as a face-to-face meeting at the end of 2022 while for the rest activities ASEANSAI has decided to organize into online meetings.

Nevertheless, on behalf of the Secretariat, I would like to reiterate our highest appreciation to the Executive Committees and all of the Committee Chairs for their effort in managing the ASEANSAI activities accordingly therefore most of the activities planned in 2022 has been implemented successfully. I also would like to appreciate all ASEANSAI members for their support in contributing and participating in the ASEANSAI activities.

On the international engagement, ASEANSAI and INTOSAI Development Initiative (IDI) has completed their collaboration on the two cooperative audit programme: ISSAI Implementation Needs Assessment for Financial Audit (IINAF) and IDI-ASEANSAI ISSAI based Cooperative Financial Audits. The collaboration between ASEANSAI and the Swedish National Audit Office (SNAO) has been completed. However, communication and relation with them keep maintained and open the possibility to collaborate in the future.

At this opportunity, allow me on behalf of the ASEANSAI Secretariat to extend our highest appreciation for continuous support, strong commitment, and good cooperation from all committees and members so that we can be a more well-established organization. Thenceforward, I hope this report would provide comprehensive information on the ASEANSAI activities in 2022.

Stay safe and health.



**Bahtiar Arif**

Head of ASEANSAI Secretariat

Secretary General of the Audit Board of the Republic of Indonesia





## TABLE OF CONTENT

- A. Introduction
- B. ASEANSAI Activities
  - 1. **ASEANSAI Secretariat Activities**
    - a. The Coordinating Conference for the ASEAN Political-Security Community (14<sup>th</sup> ASCCO)
    - b. Discussion with the Training Committee (TC) on the Implementation of TC Work Plan
    - c. Bilateral Meeting between ASEANSAI Secretariat and Swedish National Audit Office
  - 2. **ASEANSAI Committee Activities**
    - a. Executive Committee
    - b. Strategic Planning Committee
      - ASEANSAI Annual Monitoring Meeting 2022
    - c. Rules and Procedures Committee
      - 4<sup>th</sup> Revision of the ASEANSAI Rules and Procedures
    - d. Knowledge Sharing Committee
      - Kick-off Meeting: Cooperative Research Project on SAI Independence in ASEANSAI Countries: Implementing Foresight Tool for Preferable Future
      - 3<sup>rd</sup> ASEANSAI Knowledge Sharing Biennial Meeting
      - ASEANSAI Knowledge Sharing Workshop in Auditing Involving Civil Society Organization (CSO) - Citizen Participatory Audit Strategy/Technique
      - ASEANSAI Knowledge Sharing Workshop in Auditing the Medicine Procurement
      - The 2<sup>nd</sup> Meeting of the Cooperative Research on SAI Independence in ASEAN Countries: Implementing Foresight Tools for Preferable Future
    - e. Training Committee
      - Webinar on Supreme Audit Institutions Performance Measurement Framework (SAI PMF) Awareness
      - ASEANSAI Audit Review Meeting on the Audit of Public Procurement Phase 2: Success Stories, Challenges, Lessons Learned
      - Lesson Learned Meeting of IDI-ASEANSAI Programme on ISSAI based Cooperative Financial Audit
      - Lesson Learned Meeting of IDI-ASEANSAI ISSAI Implementation Needs



Assessment for Financial Audit (IINAFSA)

- ASEANSAI Audit Review Meeting on Compliance Audit: Success Stories, Challenges, Lessons Learned
- ASEANSAI Audit Review Meeting on Performance Audit: Success Stories, Challenges, Lessons Learned

C. Conclusion

## A. INTRODUCTION

For many years, Supreme Audit Institutions (SAIs) of ASEAN member states have been involved in activities offered by INTOSAI and ASOSAI in building institutional frameworks and strengthening the capacity of SAIs. However, with the growing demands that SAIs of ASEAN member states is called to fulfil, they feel the need to have a forum that focuses to promote technical cooperation in public sector audit, inter alia, exchange of information, best practices, and lessons learned while addressing common problems faced within the ASEAN region. Due to this need, the ten SAIs of ASEAN member states decided to set up a new organization named the ASEAN Supreme Audit Institutions (ASEANSAI).

ASEANSAI was established on 16 November 2011 in Bali, Indonesia. ASEANSAI encourages and promotes good governance within the ASEAN region. ASEANSAI is expected to encourage and promote good governance within the ASEAN region. Thus, ASEANSAI will focus on capacity development for SAIs of ASEAN member states and technical cooperations dealing with important and common audit issues in the ASEAN region.

The establishment of ASEANSAI is in line with the commitment of ASEAN member states to establish an ASEAN Community Vision by 2025 with the principle of good governance as stated in the Preamble of the ASEAN Charter. In achieving this goal, closer and more enhanced cooperation among SAIs of ASEAN member states is required. Therefore, ASEANSAI will also contribute positively and constructively as ASEAN's independent partner in relation to the enhancement of good governance to have a better government which will lead to the achievement of united, inclusive and resilient ASEAN community. Thus, ASEANSAI has been acknowledged as an entity associated with the ASEAN in February 2013.

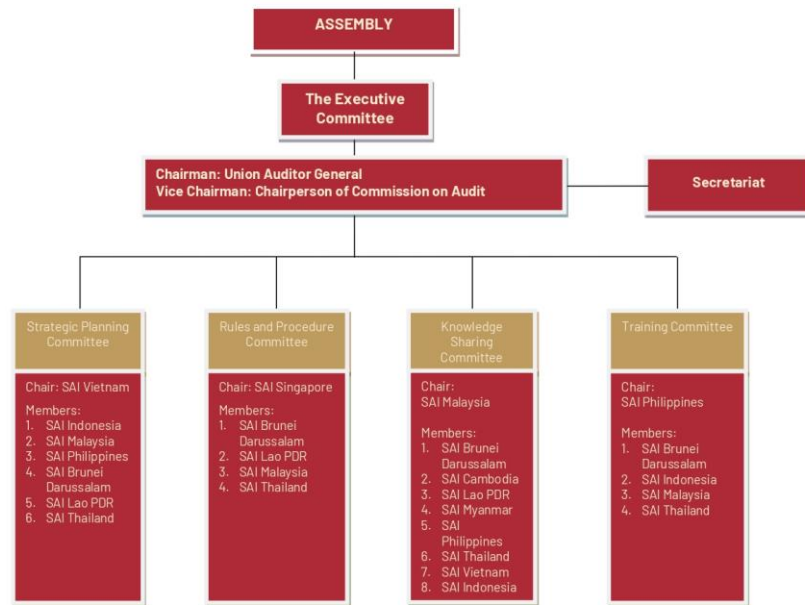
In ASEANSAI, the Assembly is the highest decision-making body. The Executive Committee comprising of Chairman and Vice-Chairman of ASEANSAI has task to provide recommendations, implementations, and monitor policies set by the Assembly. Four Committees (Training Committee, Strategic Planning Committee, Rules and Procedures Committee, and Knowledge Sharing Committee) and a Secretariat were established to implement the Assembly's decision, in line with the Strategic Goals and Objectives of ASEANSAI. In performing its functions, the Executive Committee shall be assisted by the ASEANSAI Secretariat.

On 6 November 2021, at the virtual meeting of the 6<sup>th</sup> ASEANSAI Summit, the Chairmanship of ASEANSAI was handed over from SAI Malaysia to SAI Myanmar. Through the inauguration, SAI Myanmar and SAI Philippines as the ASEANSAI Chairperson and Vice Chairperson respectively led the organization for the period of 2021 – 2023.



## ORGANIZATION STRUCTURE OF ASEANSAI 2021 - 2023

### ORGANIZATION STRUCTURE OF ASEANSAI 2021 - 2023



**Note:**

**Union Auditor General  
Commission on Audit  
Head of Secretariat**

**: Mr. Tin Oo  
: Mr. Gamaliel A. Cordoba  
: Mr. Bahtiar Arif**



## **B. ASEANSAI ACTIVITIES**

### **1. SECRETARIAT ACTIVITIES**

The activities undertaken by Secretariat in 2022 cover the following:

- **The Coordinating Conference for the ASEAN Political-Security Community (14<sup>th</sup> ASCCO)**

As a form of ASEANSAI's contribution and collaboration with ASEAN, representatives of the ASEANSAI Secretariat attended the 14<sup>th</sup> Coordinating Conference for the ASEAN Political-Security Community (ASCCO) which was held on 12 April 2022 via video conference.

Deputy Secretary-General of ASEAN Political-Security Community, R.M. Michael Tene opened and chaired the conference. In his opening remarks, he stated that ASCCO has been the avenue to review and discuss the implementation of the ASEAN political security cooperation agenda. With the growing number of cross-cutting issues and cooperation in ASEAN, the Conference has also become an effective platform to exchange views and updates among relevant sectoral bodies and entities on multi-dimensional issues facing ASEAN.

The Conference Agenda covers review of the implementation of the ASEAN Political Security Community (APSC) Blueprint 2025; discuss developments cross-sectoral and cross-pillar issues, and provide other relevant developments in ASEAN's Community building.

The representatives of the ASEANSAI Secretariat were presented at the conference and invited to to share views related to the unaddressed action lines of the APSC Blueprint 2025 and the efforts in implementing the APSC Blueprint 2025.

- **Discussion with the Training Committee (TC) on the Implementation of TC Work Plan**

The meeting was held on 2 June 2022 virtually to discuss the implementation of the Work Plan Training Committee and seek support from the Secretariat to build an LMS (Learning Management System) using an existing platform, the ASEANSAI e-learning which is linked to the ASEANSAI website and used for LTAPII activities in 2015-2016.

In addition, TC also expect to obtain support from development partners for TC activities in the future. As a follow up, Training Committee will further deliberate for the decision whether using the existing LSM in the aseansai website or LMS owned by the SAI Philippines.

- **Bilateral Meeting between ASEANSAI Secretariat and Swedish National Audit Office**

As a preparation of the continuation of the collaboration with Swedish National Audit Office (SNAO), a meeting was organized at the side line of the INCOSAI XXIV in Rio de Janeiro, Brazil on 11 November 2022.



The meeting discussed plans for SNAO' visit to the ASEANSAI Secretariat and an extension of cooperation between ASEANSAI and SNAO through the signing of the MoU in 2023. The meeting also discussed alternatives and solutions regarding how the next form of SNAO support to ASEANSAI prior to the signing of the MoU.

## **2. ASEANSAI Committee Activities**

### **a. Executive Committee**

#### **• ASEANSAI Executive Committee Meeting**

The ASEANSAI Executive Committee Meeting was scheduled at the end of 2022, however due to some reasons the meeting was rescheduled to be implemented in 2023.

### **b. Strategic Planning Committee**

#### **• ASEANSAI Annual Monitoring Meeting 2022**

State Audit Office of Vietnam (SAV) as the Chair of Strategic Planning Committee organized a virtual meeting on 16 December 2022 to review the ASEANSAI activities for year 2022, discuss good practices and challenges and adjust or plan activities for 2023. The meeting was attended by the ASEANSAI Secretariat as well as all ASEANSAI Committee's Chair.

The meeting opened and chaired by Deputy Director General of the SAV, Ms. Lang Trinh Mai Huong, she emphasized the importance of the meeting considering 2022 is the first year of implementation of the Strategic Plan 2022 – 2025. The meeting agenda was to look back, review and evaluate all activities conducted in 2022. Therefore, this will help Committees to learn experiences and make adjustments as necessary to ensure progress and achievement of strategic goals and objectives under the Strategic Plan 2022 – 2025.

The discussions during the meeting were based on the annual result report for 2022 which was synthesized from the Committees' Progress Reports on the implementation of ASEANSAI Strategic Plan 2022 – 2025. As a result, finalized Annual Result Report 2022 will be distributed to all members.

### **c. Rules and Procedures Committee**

#### **• 4<sup>th</sup> Revision of the ASEANSAI Rules and Procedures**

In 2022, the ASEANSAI Rules and Procedures Committee (RPC) has no schedule to organize a meeting. However, in accordance with the role of the RPC in reviewing and updating the ASEANSAI Rules and Procedures regularly based on the dynamics of the organization to foster sound governance and financial management of the ASEANSAI, the RPC has work to develop the 4<sup>th</sup> revision of the ASEANSAI Rules and Procedures (R&P).

The key amendment of the R&P, among others (1) provides an option for ASEANSAI Summit, Assembly Meeting and Executive Committee Meeting to be held via a hybrid meeting, (2) to include new provision for the Auditor to seek Executive Committee's





approval for an extension of timeline for the submission of the audit report (3) other changes in editorial nature.

The revision of the R&P is expected to be finalized in 2023 to be tabled at the 7<sup>th</sup> ASEANSAI Senior Officials' Meeting and obtained approval at the 7<sup>th</sup> ASEANSAI Summit 2023.

#### **d. Knowledge Sharing Committee**

- **Kick-off Meeting: Cooperative Research Project on SAI Independence in ASEANSAI Countries: Implementing Foresight Tool for Preferable Future**

SAI Thailand as the Project Leader or the Knowledge Sharing Expert (KSE) of the Cooperative Research Project on SAI Independence in ASEANSAI Countries organized the first project/kick-off meeting with the theme "Implementing Foresight Tool for Preferable Future" on 18-20 July 2022 via video conference. The purpose of this meeting is to study the latest status of SAI independence in ASEAN member countries and to implement a foresight approach on SAI independence.

The discussion on the meeting includes the following agenda; (1) introducing a cooperative research project on SAI independence and implementing foresight tools; (2) in-depth discussion of foresight tools for modern public sector auditing; (3) discussion of research plans, conceptual framework, and research methodology; and (4) discussion of the application of foresight tools to SAI independence.

At the end of the meeting, participants agreed on several follow-up activities such as; (1) research from August to October 2022 with the output in the form of a progress report; (2) discussion of research results in November 2022 with reports compiled and prepared by SAI Thailand; and (3) dissemination of cooperative research final report in December 2022.

- **3<sup>rd</sup> ASEANSAI Knowledge Sharing Biennial Meeting**

SAI Malaysia as the Chair of the ASEANSAI Knowledge Sharing Committee (KSC) held a virtual KSC Biennial Meeting on 22 July 2022. The purpose of this meeting is to present the implementation of the KSC Work Plan for the period 2022 – 2023 and to start planning KSC activities for the period 2024 – 2025.

Furthermore, in this meeting there was discussion regarding the submission of reports on the implementation of KSC activities in 2022, presentation of the TOR for 2023 activities by Knowledge Sharing Expert (KSE) namely SAI Cambodia, SAI Lao PDR, and SAI Malaysia), proposals and appointment of KSE for 2024 activities (SAI Indonesia, Vietnam, Brunei and Myanmar) and 2025 (SAI Philippines, Thailand and Cambodia), as well as details on the preparation of the proposed appointment of KSE including topics that will be raised as projects in the following year.

As a preparation of the 3<sup>rd</sup> Biennial Meeting, the KSC Chair has organized a virtual meeting on 7 July 2022 for working level to brief about the technical issue and as well as important discussion which will be tabled and approved at the 3<sup>rd</sup> Biennial Meeting.



- **ASEANSAI Knowledge Sharing Workshop in Auditing Involving Civil Society Organization (CSO) - Citizen Participatory Audit Strategy/Technique**

SAI Philippines as the project leader or KSE for the Citizen Participatory Audit Project organized Knowledge Sharing Workshop in Auditing Involving Civil Society Organization (CSO) - Citizen Participatory Audit (CPA) Strategy/Technique on 12-14 September 2022 through video conference.

The workshop aiming at exchanging experiences between SAIs in the ASEAN region in terms of strengthening community participation in the public audit process as well as to encourage SAI to initiate the CPA technique pilot-testing planning process.

Further, this meeting introduced SAI Philippines' experience in implementing CPA, identification of authority in adopting CPA, development of CPA concept, composition of CPA management team, determination of authority to cooperate with community organizations, development of CPA plan and operational guidelines, institutionalization of CPA, and strategy future CPAs.

By participating in this workshop, SAI is expected to have the better consideration in the conducting audit mandate and be able to implement the CPA as an effective technique in achieving a qualified audit.

- **ASEANSAI Knowledge Sharing Workshop in Auditing the Medicine Procurement**

SAI Myanmar as the KSE of the Medicine Procurement Audit held a virtual Knowledge Sharing Workshop in Auditing the Medicine Procurement on October 12, 2022. This workshop aims to increase the audit capacity development of ASEANSAI members in the performance audit on medicine procurement based on ISSAI, through exchanges knowledge and experience.

The meeting discussed about the medicine supply management to support essential health services, auditor general's report on management of medical equipment, performance audit of the school-based immunization program, ISSAI-based performance audit, presentation for audit of the medicine procurement process, presentation for follow up on the audit report and case study as well as group exercise.

- **The 2<sup>nd</sup> Meeting of the Cooperative Research on SAI Independence in ASEAN Countries: Implementing Foresight Tools for Preferable Future**

This meeting was organized from 28 to 30 November 2022 as a hybrid meeting in Kuala Lumpur, Malaysia. As a follow-up meeting of the Kick-off Meeting Cooperative Research Project, the meeting aims to discuss and conclude the results and research report concept based on the previous discussion in July 2022.

The meeting discussed about progress report of the cooperative research, the role of SAI in the BANI (Brittle-Anxious-Non-Linear- Incomprehensible) World including the discussion on the transition of the changes from VUCA World to BANI World and SAI Independence in the BANI World as well as discussion on the outline of the draft ASEANSAI KSC Report.

**e. Training Committee**



- **Webinar on Supreme Audit Institutions Performance Measurement Framework (SAI PMF) Awareness**

SAI Philippines as the Chair of the ASEANSAI Training Committee (TC) organized a Webinar on Supreme Audit Institutions Performance Measurement Framework (SAI PMF) Awareness from 22 to 24 June 2022 via video conference. The purpose of this activity is to increase awareness of ASEANSAI members in assessing SAI performance using SAI PMF Tools, as well as to develop SAI capacity.

As a preparation of the webinar, ASEANSAI TC was sent an online survey to all ASEANSAI members several months prior to the event to find out more about SAI's experience and understanding of SAI PMF. The results of this survey will be used as a reference in the implementation of the webinar.

The webinar discussed about the importance of SAI PMF, SAI PMF methodology as well as challenges and lessons learned from the implementation of SAI PMF.

During the meeting, participants agreed on the following results; (1) the challenges in understanding and implementing some of the PMF SAI criteria; (2) the use of SAI PMF in identifying SAI weaknesses and developing strategic plans; (3) the choice not to publish the results of the PMF SAI assessment; and (4) improve the performance of SAI for the stakeholders' interest in the long-term.

- **ASEANSAI Audit Review Meeting on the Audit of Public Procurement Phase 2: Success Stories, Challenges, Lessons Learned**

As a follow up from the ASEANSAI Workshop on the Audit of Public Procurement – Phase 2 in 2021, Commission on Audit - Republic of the Philippines as the Chair of the ASEANSAI Training Committee (TC) organized a meeting from 14 to 16 September 2022 to assess the result of the implementation lesson learned from the workshop delivered in 2021 as well as to exchange experiences on the challenges during the implementation process.

In addition, the meeting also discussed the process of the ASEANSAI Guidelines on Public Procurement Audit, experience and commitment in conducting training on public procurement audit as well as challenges faced in carrying out the audit and training on public procurement.

- **Lesson Learned Meeting of IDI-ASEANSAI Programme on ISSAI based Cooperative Financial Audit**

As a completion of the programme IDI-ASEANSAI on ISSAI based Cooperative Financial Audit, the ASEANSAI Secretariat in collaboration with IDI organized a virtual meeting on 28 September 2022. This meeting aims to discuss the lesson learned in facilitating the implementation of ISSAI-based Financial Audit. The programme itself started in 2018 and was followed by eight SAIs of ASEANSAI members, but delayed due to the pandemic situation.

During the meeting, participating SAIs presented their lesson learned outcomes and continued with a discussion session.





As a follow up of the meeting, all SAIs participating in this program are expected to submit a sustainability plan that shows how ISSAI-based financial audits can be maintained in each SAI.

- **Lesson Learned Meeting of IDI-ASEANSAI ISSAI Implementation Needs Assessment for Financial Audit (IINAF)**

As the final activity of the IDI-ASEANSAI ISSAI Implementation Needs Assessment for Financial Audit program, IDI and the ASEANSAI Secretariat held a virtual Lesson Learned Meeting of IDI-ASEANSAI ISSAI Implementation Needs Assessment for Financial Audit on 29 September 2022. This meeting aims to discuss the lessons learned in applying ISSAI Compliance Assessment Tool (iCAT) developed by IDI to find out the current situation and determine or review future needs in ISSAI-based financial audit practices.

At the meeting, participating SAIs presented their lesson learned outcomes and continued with a discussion session.

For the continuation of this program, IDI and ASEANSAI Secretariat will collaborate and further discuss for future collaboration.

- **ASEANSAI Audit Review Meeting on Compliance Audit: Success Stories, Challenges, Lessons Learned**

This activity is a follow-up to the ASEANSAI Workshop on Compliance Audit which was take place in 2021. ASEANSAI Audit Review Meeting on Compliance Audit: Success Stories, Challenges, Lessons Learned organized virtually from 18 to 20 October 2022. The meeting objective is to discuss the results of implementation of the lessons learned from the workshop in 2021 as well as to exchange experiences on the issues encountered in the implementation process.

Further, this meeting also discussed about the revising compliance audit process, presentation of the survey results, workshop on compliance audit experience, workshop on best practices, presentation and discussion of compliance audit observations and recommendations, as well as presentation and discussion of challenges and lessons learned.

- **ASEANSAI Audit Review Meeting on Performance Audit: Succes Stories, Challenges, Lessons Learned**

As a continuation of the ASEANSAI Workshop on Performance Audit in 2021, SAI Philippines as Chair of the ASEANSAI TC held the ASEANSAI Audit Review Meeting on Performance Audit: Success Stories, Challenges, Lessons Learned on 21-23 November 2022 virtually.

This meeting is final meeting of the series of Workshop on Performance Audit activities with the main focus on assessing the implementation of the knowledge acquired at the 2021 Workshop in the field, both in carrying out performance audit and preparing Performance Audit Reports.

During the workshop, participants from each SAI shared their experience and knowledge, including discussions about the difficulties encountered in implementing



SDGs into performance audits. At the end of the meeting, each SAI was given the opportunity to present best practices in the implementation of performance audit linked to the SDGs.

### **C. CONCLUSION**

ASEANSAI has witnessed its SAIs members' various significant development progress for more than ten years. Moreover, the strengthening position of SAIs in their respective countries, improved capacity, and heightened audit quality have led to effective value generation for all parties and have aimed at generating more benefits in public sector administration. These achievements were made possible also with the support and active participation from Development Partners.

The current development of ASEANSAI is moving in conjunction with on-going progress of ASEAN in implementing the 2025 vision, on the part of upholding the good governance practices in the ASEAN region. As a symbol of SAI unity in the ASEAN region, ASEANSAI will continue to support member SAI to fulfil their role to strengthen the role within ASEAN region and to improve cooperation with regional and international partners. It will eventually led in achieving better governance, transparency, and accountability which will not only benefit each individual country but ASEAN as a whole.

