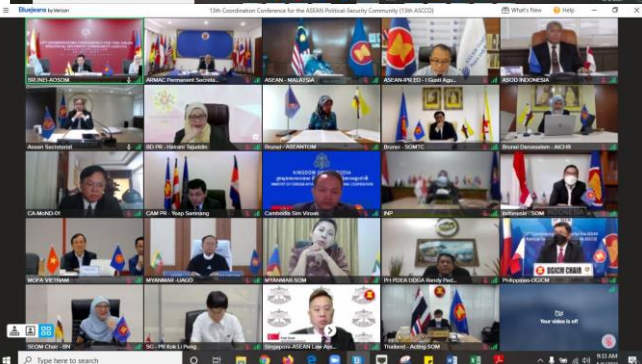


ASEANSAI

ASEAN Supreme Audit Institutions



Annual Report 2021

FOREWORD

ASEANSAI was formed with the hope to heighten public accountability and integrity by enhancing public sector auditing in term of the capacity building and competencies of ASEAN auditors. ASEANSAI strives to move forward by enhancing the unity and solidarity, mutual respect, and the rule of law as the foundation of relations.

The year 2021 marks the movement towards the endemic and the recovery phase, where ASEANSAI had drive forward. ASEANSAI managed to maintain the relations with other stakeholders such as the INTOSAI Capacity Building Committee (CBC), INTOSAI Development Initiative (IDI), Office of the Auditor General of Norway (SAI Norway), the Swedish National Audit Office (SAI Sweden), the European Union (EU), the World Bank, and the ASEAN Secretariat. Undeterred by the global condition, various knowledge sharing and training activities were also successfully carried out virtually to strengthen the relations and capacity of the members.

Further, as ASEAN member countries have adopted the ASEAN Community Vision 2025 to forge further cooperation within ASEAN region, ASEANSAI continued to uphold the solidarity and unity in order to work out on the Vision while at the same time to successfully implement the ASEANSAI Strategic Plan 2022-2025. ASEANSAI focusing the centrality in advancing dialogue, cooperation, and collaboration within and outside the ASEAN region.

On behalf of the Secretariat, I take this opportunity to extend our highest appreciation the ASEANSAI Committees and members for continuous support, strong commitment, and good cooperation in the initiatives of ASEAN Comprehensive Recovery Framework, that has not only assisting in the pandemic response but also strengthen the bonds among member states, displayed its courage and resilience amid complex situation.

Thenceforward, I hope this report would provide comprehensive information on the ASEANSAI activities in 2021.



Bahtiar Arif

Head of ASEANSAI Secretariat

Secretary General of the Audit Board of the Republic of Indonesia



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A. INTRODUCTION

ASEAN Supreme Audit Institutions (ASEANSAI), is the organization of 10 SAIs of the member states of ASEAN, which was established on 16 November 2011 in Bali, Indonesia. ASEANSAI encourages and promotes good governance within the ASEAN region. Focus of the organization activities includes the regional knowledge exchange, capacity development for SAI, and technical cooperation on emerging and common audit issues.

In ASEANSAI, the Assembly is the highest decision-making body. The Executive Committee comprising of Chairman and Vice-Chairman of ASEANSAI has task to provide recommendations, implementations, and monitor policies set by the Assembly. Four Committees (Training Committee, Strategic Planning Committee, Rules and Procedures Committee, and Knowledge Sharing Committee) and a Secretariat were established to implement the Assembly's decision, in line with the Strategic Goals and Objectives of ASEANSAI.

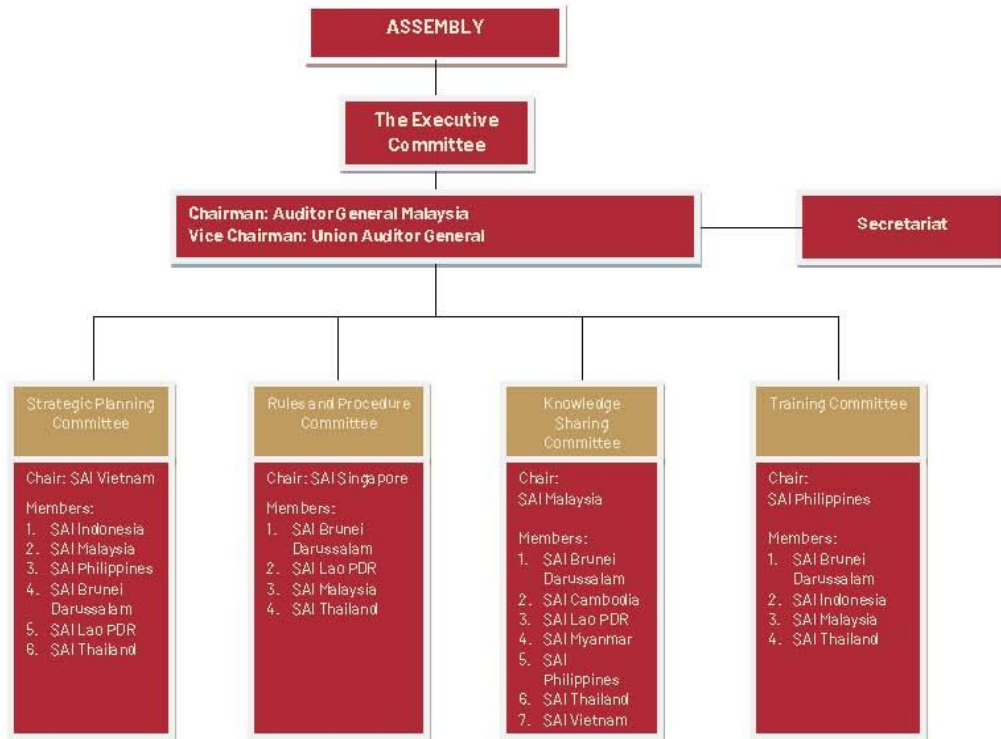
As an independent, autonomous, and non-political organization, ASEANSAI serves as a forum to enhance capacity and collaboration in the field of public sector auditing in ASEAN region. One of its objective is to contribute positively and constructively to the ASEAN Community. This objective is implemented by exchanging knowledge and experience in conducting audit in each member SAI. In achieving its objectives, ASEANSAI has been acknowledged as an entity associated with the ASEAN in February 2013.

On 6 November 2019, during the 5th ASEANSAI Summit, the Chairmanship of ASEANSAI was handed over from SAI Lao PDR to SAI Malaysia. Through the inauguration, SAI Malaysia and SAI Myanmar as the ASEANSAI Chairperson and Vice Chairperson respectively led the organization for the period of 2019-2021.

In addition to that, Secretariat which was previously divided into Secretariat Function and Administration Function (period 2013), merged to be single Secretariat through the approval made at the 4th ASEANSAI Summit (period 2017). This Summit also agreed on the appointment of SAI Indonesia to be a longer-term ASEANSAI Secretariat for period 2018-2023.



ORGANIZATION STRUCTURE OF ASEANSAI 2019 - 2021



Note:

Auditor General Malaysia
Union Auditor General
Head of Secretariat

: **Datuk Nik Azman bin Nik Abdul Majid**
 : **Prof. Dr. Kan Zaw**
 : **Mr. Bahtiar Arif**

B. ASEANSAI ACTIVITIES

1. SECRETARIAT ACTIVITIES

The activities undertaken by Secretariat in 2021 cover the following:

a. Virtual Discussion on Possible ASEANSAI Webinar with INTOSAI Capacity Building Committee (CBC)

The INTOSAI Capacity Building Committee (CBC) Secretariat expressed interest in the possibility of collaboration between INTOSAI CBC (Chaired by SAI South Africa and Vice Chaired by SAI Sweden) and ASEANSAI (particularly BPK as the ASEANSAI Secretariat) by collaborating to hold a Webinar with the topic "SAI Engagement with Civil Society".

A global webinar on the same topic was organized by CBC in June 2020. It was identified in the webinar that more knowledge-sharing sessions were needed where some SAIs have successfully benefited from civil society engagement at various stages: before, during, and after the audit.

CBC is looking to follow up on the 2020 global webinar, by partnering with regional organizations to host regional-level webinars. As CBC did not have the capacity to cover all regions, CBC decided to start with OLACEFS, AFROSAI-E, and ASEANSAI.

A virtual discussion was held on 30 March 2021 between BPK as the ASEANSAI Secretariat and INTOSAI CBC. The meeting resulted in the following:

- 1) Discussion of the initial concept of the TOR and the purpose of holding the webinar;
- 2) Benefits of cooperation between SAI and civil society;
- 3) Proposed webinar agenda; and
- 4) Furthermore, it was agreed upon follow-up as follows:
 - CBC will prepare and send a letter with comprehensive information to ASEANSAI.
 - ASEANSAI will arrange an appropriate time for dialogue.
 - Arrange the surveys with the aim of involving more participants, especially those who are reluctant to speak up for the purpose of a more accommodating and comprehensive action plan.

b. The 13th Coordinating Conference for the ASEAN Political-Security Community

The ASEAN Secretariat held the 13th Coordinating Conference for the ASEAN Political-Security Economy Community (13th ASCCO) on 6 May 2021 via videoconference. The purposes of this meeting were to review the implementation of the ASEAN Political-Security Community (APSC) Blue Print 2025 and to provide updates on cross-sectoral and cross-pillar developments.

Around 107 delegates representing ASEAN SOM Leaders, ASEAN SEOM Chair, ASEAN SOCA Chair, ASEAN Directors-General, Members of the Committee Representatives to ASEAN, Chair of APSC Bodies and relevant ASEAN Sectoral Bodies and Entities, as well as Deputy Secretary-General of ASEAN Economic Community Department and ASEAN Socio-Cultural Community Department have participated in this annual activity.

Throughout the meeting, issues were discussed including the priorities of the ASEAN Chair 2021, the development of the ASEAN Post-2025 vision, and the ASEAN initiative to respond to COVID-19, as well as other issues such as the membership of Timor-Leste in ASEAN.

On this occasion, BPK as the ASEANSAI Secretariat conveyed an overview of the contribution of ASEANSAI activities in the implementation of the APSC Blueprint 2025.



The Secretary General of BPK as the Head of Secretariat mentioned that ASEANSAI had developed the institutional capacity to address anti-fraud issues as discussed in Blueprint point A.2.3 and joint events in point A.2.4. In addition to that, he also underscored the role of ASEANSAI in the 2025 Blueprint Financial Audit Institution in point A.2.6 ii. Furthermore, in his speech, he also conveyed that the response to the COVID-19 pandemic required timely audits to ensure the aid was allocated properly which is related to the issue in section B.2. Blueprints. It was further conveyed that the activities of the ASEAN-ASEANSAI-AIPA Joint Seminar demonstrated strengthening coordination throughout ASEAN.

To conclude the intervention, he outlined the role of the Financial Audit Institution to produce actionable and independent reports. In assisting the efficiency and streamlining of the program, ASEANSAI helps to create a positive impact on stakeholders, both decision-makers and the wider community.

c. Virtual Discussion with SAI Norway on Possible Collaboration Activities with ASEANSAI

SAI Norway has had several discussions with the ASEANSAI Secretariat to discuss the possibility of assistance being provided to ASEANSAI without the signing of an MoU.

The Office of Auditor General (OAG) Norway invited BPK in its capacity as the ASEANSAI Secretariat to discuss the opportunities for cooperation through a virtual meeting on 12 May 2021.

The results of the meeting were as follows:

- 1) Mr. Ingvald Heldal (SAI Norway) conveyed the latest status of cooperation between SAI Norway and SAI Myanmar as a member of ASEANSAI. Currently, cooperation with SAI Myanmar is delayed due to conditions in Myanmar. SAI Norway made an offer to ASEANSAI regarding the possibility that SAI Norway could provide assistance to ASEANSAI.
- 2) Mr. Trygve from SAI Norway mentioned the willingness to expand the cooperation with ASEANSAI not only in the SAI PMF area but also open to other areas.
- 3) SAI Norway also offered cooperation between SAI Norway and BPK as the ASEANSAI Secretariat in the future.
- 4) SAI Norway was informed that ASEANSAI is in the process of preparing the 2022-2025 Strategic Plan and Work Plan. Therefore, the presentation of the activity plan it is still awaiting the finalization of the document to look for possible areas of cooperation.

The follow-up of the meeting was as follows:

- 1) ASEANSAI Secretariat will inform SAI Norway regarding the possibility of focusing on the strategic direction of ASEANSAI after the SPC Meeting.
- 2) Afterward, the possible areas or activities that can be supported by SAI Norway will be further discussed.

d. The 5th Forum of Entities Associated with ASEAN

This forum was held virtually on 11 June 2021 to enhance the cooperation between ASEAN, ASEAN Centers, and Entities related to ASEAN.

This activity was attended by around 100 participants representing ASEAN Parliamentarians, Judiciary, Youth, Civil Society, Women, and Business and Professional



Associations, including representatives of the ASEANSAI Secretariat as the Entity Associated with ASEAN under the pillar of the ASEAN Political-Security Community.

The forum highlighted the launch of the entities' digital platform, which is an independent cybernetic space for ASEAN-related entities and hubs that can be accessed via the ASEAN website. This allows members to engage directly with one another, post event announcements, and submit applications. It also aims to streamline the accreditation process through digitization.

At the forum, the ASEAN Secretariat facilitated direct dialogue between the participants and the ASEAN Secretary-General, H.E. Lim Jock Hoi, and the Committee of Permanent Representatives to ASEAN (CPR). The dialogue covered a comprehensive range of topics, as outlined by the ASEAN CPR, it is important to maintain a regular exchange of information between CPR and ASEAN Entities. Through the exchange of information, ASEAN member countries can identify the needs and synergize programs in the field to build a better ASEAN community.

e. ASEAN Day

On 8 August 2021, in the midst of the struggle against the COVID-19 pandemic, ASEAN celebrated its 54th anniversary online. The theme highlights the 2021 Leadership of Brunei Darussalam: "We Care, We Prepare, We Prosper".

The Secretary-General of ASEAN, Dato Lim Jock Hoi, opened the ceremony by highlighting that "ASEAN has taken the opportunity to consolidate and become a more inclusive and resilient community since the COVID-19 pandemic strike in ASEAN in March 2020." He noticed that compared to last year, "There is now more comprehensive public information about the virus." Dato Lim reiterated the need for ASEAN to work towards long-term resilience in a post-pandemic world by accelerating inclusive digital transformation and achieving sustainability in the region across all sectors, including investment, agriculture, financing, infrastructure, energy, and disaster management.

The online celebration was broadcast via ASEAN social media channels. Along with the official remarks, the Heads or Representatives of the ASEAN Centers and Facilities including the Associated Entities of ASEAN expressed their congratulations to ASEAN.

ASEANSAI was also invited to convey congratulations. The congratulations from the Chairman of ASEANSAI were conveyed to ASEAN via a pre-recorded video.

f. ASEANSAI Development Partner Coordination Meeting

As in previous meetings with Development Partners, ASEANSAI invited Development Partners to ASEANSAI Development-Partner Coordination Meeting that was held on 26 October 2021. The meeting was part of the 6th ASEANSAI Summit series and served as a coordination forum between ASEANSAI and Development Partners to look for opportunities for future cooperation.

Mr. Bahtiar Arif, Secretary-General of BPK as Head of the ASEANSAI Secretariat led the meeting with the opening remarks conveyed by Datuk Nik Azman Nik Abdul Majid, Auditor General Malaysia (Chairman of ASEANSAI). Around 40 participants attended the event, consisting of representatives from 4 ASEANSAI Committees, the Executive Committee, the Secretariat, and other institutions. Development Partners including INTOSAI Development Initiative (IDI), Office of the Auditor General of Norway (SAI



Norway), the Swedish National Audit Office (SAI Sweden), the European Union (EU), and the World Bank also participated in the meeting.

On the occasion, ASEANSAI presented the Terms of Reference (TOR) for prioritized activities including Citizen Participatory Audit (2022); Workshop on Knowledge Sharing of the Medicine Procurement Process (2022); ASEANSAI Seminar on Public Private Partnership (2023); Revised Guidelines on Monitoring and Evaluation of the implementation of the ASEANSAI Strategic Plans; Preparation of ASEANSAI Guidelines/Handbook on Strategic Planning; SAI-PMF Awareness Workshop; and Briefing on Integrity Self-Assessment for SAIs (IntoSAINT).

At the end of the meeting, the following conclusions were obtained:

- 1) Based on the interest expressed by each Development Partner, ASEANSAI will follow up on detailed discussions on the following programs:
 - IDI for the 2 newest programs: Revision of ISSAI 40 and program on Facilitating the Audit Impact; and
 - SAI Norway for activities in the field of IT audit, resource management, extractive industries, and strategic advice.
- 2) The Secretariat will send a TOR on the prioritized projects to the Development Partner and will communicate further to them respectively.

g. ASEANSAI Discussion with OAG Norway: Follow Up of the DCM to Discuss Possible Support for ASEANSAI

As a follow-up to the Development-Partners Coordination Meeting (DCM) on 26 October 2021, the ASEANSAI Secretariat had further discussions with OAG Norway on 3 November 2021 to discuss areas of cooperation and possible support provided by SAI Norway to ASEANSAI for the 2022-2023 activities.

Mr. Ingvald Heldal (Senior Advisor) and Mr. Trygve Høgseth Christiansen (Senior Advisor) represented SAI Norway while BPK served as ASEANSAI Secretariat.

SAI Norway conveyed they can provide support for the following activities:

- 1) Training Committee: SAI PMF Workshop; IFPP Workshops; INTOSAI Workshop.
- 2) Knowledge Sharing Committee: SAI Independence.
- 3) Secretariat: SAI Norway may host several sharing sessions with the Secretariat related to project management on international project management and coordination.
- 4) SAI Norway contributes by providing SMEs and providing advice in planning and implementing activities.
- 5) As a follow-up, the ASEANSAI Secretariat will communicate and coordinate with SAI Philippines (TC Chair) and SAI Malaysia (KSC Chair), and inform SAI Norway for further discussion.

2. ASEANSAI Committee Activities

a. Executive Committee

- **ASEANSAI Executive Committee Technical Meeting**

The ASEANSAI Executive Committee (Excom) Technical Meeting was held on 17 March 2021, with 17 participants from SAI Malaysia, SAI Myanmar. and BPK as the ASEANSAI Secretariat.



This meeting aimed to:

Coordinate at the technical level regarding the preparation for the handover of the ASEANSAI Chairmanship from SAI Malaysia to SAI Myanmar, particularly during the Senior Officials Meeting (SOM) and the ASEANSAI Summit.

Gain mutual understanding and agreement among the Excom on how to organize the SOM and the Summit.

At this meeting, one of the agreements was that if the ASEANSAI Summit is held virtually, the hammer and flag for the handover process would be carried out symbolically during the meeting. The handover details for the hammer and flag will be arranged in due course. In addition to that, SAI Malaysia suggested the practical display of a video presentation compared to ASEANSAI Book, to show the period of SAI Malaysia's Chairmanship in ASEANSAI.

Furthermore, it was also agreed that the SOM Delegation would be led by at least the Deputy Auditor General (DAG) level. This is to ensure that the recommendations and decisions taken during the SOM are appropriate and legitimate.

As a follow-up, the next technical-level meeting will be held in April (if needed) to confirm the date and meeting mode of the SOM and the Summit.

- **The 6th ASEANSAI Senior Officials' Meeting**

The 6th ASEANSAI Senior Officials' Meeting (SOM) was held from 27 to 29 July 2021 to discuss strategic issues and agendas to be endorsed at the 6th ASEANSAI Summit which will be held in November 2021. This meeting was preceded by a Technical Meeting on 27 July 2021 to discuss the final draft of the Strategic Plan, to align the Committee's Work Plan with the Strategic Plan, and to discuss the issue of legal capacity and simplification of the 6th Summit agenda.

The SOM meeting was attended by 69 senior officials/delegations from 10 ASEANSAI member countries.

The meeting agreed on the following matters to be endorsed at the 6th ASEANSAI Summit 2021:

- 1) Revision of ASEANSAI Rules and Procedures (R&P)

The 3rd revision of the R&P includes: the provision that the Chairman/Vice Chairman of ASEANSAI may be assisted by the Secretariat in attending events organized by external parties of ASEANSAI; the provision for a better explanation in the organization of the committee and the internal decision making of the committee; the provision of the option to hold the ASEANSAI Assembly through other means (e.g. video conference); the provision on the use of ASEANSAI funds for publication purposes (training or knowledge sharing results) for the benefit of ASEANSAI; the provision on aligning the contents of the Rules and Procedures (R&P) with the Guideline on Monitoring & Evaluation System (MES); the provision on clarifying the responsibilities of the Strategic Planning Committee (SPC) and aligning the term Annual Report with MES.

- 2) ASEANSAI Strategic Plan 2022-2025

It was agreed that BPK's proposal regarding Management Risk Analysis (RM) would be included in the preparation of the ASEANSAI Strategic Plan for the next period, as well as the stages will be reflected in the Work Plan of Strategic Planning Committee (SPC) for the 2022-2023 period.



3) Revision of KSC TOR

The 1st revision of KSC TOR includes; the KSC Biennial Meeting as a regular meeting; aligning the TOR with changes to the R&P; use of funds; decision-making using the simple majority concept; use of the term Knowledge Sharing Expert (KSE) in the implementation of the KSC project; and the inclusion of BPK as a KSC member.

4) Draft ASEANSAI Committee's Work Plan 2022-2023

5) Study Results of the Analysis of ASEANSAI Legal Capacity

The recommendation from the study is that ASEANSAI has the sufficient legal capacity to cooperate through the signing of the MoU with the approved Development Partner/Donor. Thus, there is no need for amendments to the Agreement on the Establishment of ASEANSAI to add clauses related to legal capacity.

6) Agenda of the 6th ASEANSAI Summit

The meeting will be held virtually and the suggestions of Speakers and Observers at the Summit have been approved. As a follow-up, the Secretariat in collaboration with the Executive Committee will finalize the draft of Summit agenda based on discussions at the SOM. Afterward, SAI Malaysia as Chairman of ASEANSAI will send a notification letter to all ASEANSAI members, followed by an Invitation Letter from SAI Myanmar as the new Chair in the 1st week of September 2021.

7) Appointment of Chair of the Committees and Composition of the Committees

It was agreed that SAI Singapore, SAI Vietnam, SAI Philippines, and SAI Malaysia would serve as Chairs of Rules and Procedures Committee, Strategic Planning Committee, Training Committee, and Knowledge Sharing Committee, respectively for the 2022-2023 period with the same committee membership composition as the previous period.

8) Proposed budget for 2022-2023

A budget proposal to be funded by donor agencies and the ASEANSAI fund has been agreed upon. ASEANSAI funds of USD 6000 will be used to finance the publication of ASEANSAI KSC activities.

9) Appointment of Auditor for Financial Statement Years Ended December 31, 2020, and December 31, 2021

It was agreed that SAI Thailand would continue the position as the Auditor of ASEANSAI.

• **Pre-Handover Meeting: ASEANSAI Chairmanship**

The Pre-Handover Meeting was held on 29 July 2021 (afternoon) to discuss and exchange experiences from SAI Malaysia to SAI Myanmar and SAI Philippines, accompanied by the Secretariat to ensure the smooth handover process for the position of ASEANSAI Chairman. This meeting was attended by 20 participants from SAI Malaysia, SAI Myanmar, SAI Philippines, and SAI Indonesia.

Technical and operational issues were discussed further for the smooth arrangement and communication between the Chairman and the Secretariat in the future. SAI



Malaysia conveyed experiences, lessons learned, and best practices for 2 years carrying out the role as Chairman of ASEANSAI as well as further coordination regarding preparations for the ASEANSAI Summit.

The meeting further agreed on the following matters:

- 1) Regarding the draft Agenda of the 6th ASEANSAI Summit:
 - SAI Myanmar will confirm the National Anthem;
 - The Approval Head of Delegates (HoDs) for each SAI can be prepared by raising the flag of each country or by displaying the 10 screens of the HoDs; and
 - Legal Capacity will be explained at the Executive Committee Meeting which will be held after the SOM and before the Summit.
 - 2) SAI Malaysia will send a notification letter to all ASEANSAI members in the 1st week of August 2021.
 - 3) The Secretariat will coordinate with the Chair Rules and Procedure Committee regarding the Notification Letter;
 - 4) Between the implementation of the SOM and the Summit, an Executive Committee Meeting will be held with one of the issues discussed is Legal Capacity;
 - 5) The plan to carry out the Chairmanship handover from SAI Malaysia to SAI Myanmar by holding a kick-start meeting, drafting a commemoration book, and preparing ASEANSAI Flags and Chairman's Gavel.
 - 6) Roles and Responsibilities of each SAI:
 - OAG Myanmar incoming Chairperson ASEANSAI and Host SAI
 - Led session of II the meeting (preparing the meeting script).
 - Host the meeting.
 - JAN Malaysia as the outgoing Chairperson of ASEANSAI
 - Led session I of the meeting (preparing the meeting script).
 - BPK as the ASEANSAI Secretariat
 - Prepare meeting materials and meeting arrangements.
- **The 6th ASEANSAI Summit**

Preceded by a Technical Meeting on 1 November 2021 to discuss outstanding issues between the mid-management levels, the 6th ASEANSAI Summit was held virtually via zoom webinar on 2 November 2021. The meeting was officially opened by the Auditor General (AG) of SAI Myanmar as the Host. Furthermore, as AG SAI Malaysia as Chairman of ASEANSAI who should lead the meeting was unable to attend the event, AG SAI Myanmar as Vice Chairman of ASEANSAI chaired the meeting until the closing.

Attended by 83 participants from 10 ASEANSAI member countries and Development Partners as well as other Stakeholders (ASEC, IDI, and SNAO), the 6th ASEANSAI Summit presented Guest Speakers from the Chairman of ASOSAI, Secretary General of ASEAN, and Deputy Prime Minister of Myanmar.



In addition to the handing over of Chairmanship from SAI Malaysia to SAI Myanmar, and the endorsement of SAI Philippines as Vice Chairman of ASEANSAI for the next period, the Summit also resulted in several decisions as follows:

- 1) Approval of ASEANSAI Strategic Plan 2022-2025.
- 2) Approval of the 3rd Revision of ASEANSAI Rules & Procedures.
- 3) Approval of the 1st Revision of the KSC TOR.
- 4) Decision on the ASEANSAI Legal Capacity Proposal:
 - ASEANSAI has sufficient personality and legal capacity to establish Cooperation/MoU with Development Partners.
 - There is no need to amend the ASEANSAI Agreement and ASEANSAI Rules & Procedures to add provisions regarding legal capacity.
- 5) Furthermore, as the TFALC (Task Force on ASEANSAI Legal Capacity) task had been completed, it was officially disbanded with honor.
- 6) Endorsement of the Chairman and Composition of the Committees as well as the Work Plan of the Committees and Secretariat for the 2022-2023 period.
- 7) Appointment of SAI Thailand as ASEANSAI Auditor for Financial Statements period 2020-2021.

b. Strategic Planning Committee

- **Training Course on Monitoring and Evaluation System (MES) for Implementation of ASEANSAI Strategic Plan**

The Training Course on Monitoring and Evaluation System (MES) for Implementation of ASEANSAI Strategic Plan which was held on 13 January 2021 was aimed to teach the Guideline on ASEANSAI Monitoring and Evaluation System (MES) to ASEANSAI members, to understand how the process of monitoring and evaluating the implementation of the ASEANSAI Strategic Plan is based on the achievements of the activities and the implementation of the Committee's Work Plan, and to achieve understanding and knowledge in the use of MES tools both at the activity level as well as strategic.

This training was attended by 27 people from 9 SAI members of ASEANSAI with 1 Observer from SAI Sweden, Mr. Dag Levin Sparr.

The training itself focused on practice on how to implement the MES at the activity level. It started with a General Introduction to MES (covering history, objectives, MES components, and How to Conduct MES), followed by explaining the tools used at the activity and strategic levels, which are strengthened by per-SAI training sessions.

Furthermore, SAI Vietnam explained the Monitoring and Evaluation process and shared its experience in implementing the MES.

There were a number of things to highlight from this training including:

- 1) The Committee Progress Report and Annual Result Report are used more than the Participants' Evaluation Sheet (PES) and Activity Assessment Sheet (AAS).
- 2) The SPC has no responsibility for monitoring the implementation of PES and AAS.
- 3) There is no agreement on the use of tools, causing differences in the content submitted by the committees.
- 4) There is no information regarding the year/period of submission to the Assembly because the Assembly Meeting is held every 2 years.
- 5) The Guideline on MES does not explain how to use the tools, how to fill out templates, and the lack of guidelines for activities that are conducted online.



- **ASEANSAI Annual Monitoring & Evaluation Meeting 2020**

SAI Indonesia, together with other SPC members, attended the ASEANSAI Annual Monitoring & Evaluation Meeting (AMEM) that was held yearly at the end of the year to evaluate ASEANSAI activities based on progress reports from each committee. The evaluation results underlined whether ASEANSAI in the current year has achieved its strategic objectives and if future improvements are needed. The evaluation results were then submitted to the Executive Committee and Assembly in their role to monitor the progress of the implementation of the Work Plan. However, given the global conditions of the COVID-19 pandemic, this activity was postponed until 14 January 2021 and was held virtually.

Attended by 20 participants from 4 SAIs representing the Strategic Planning Committee, Knowledge Sharing Committee, Training Committee, and Secretariat.

In the meeting, the SPC presented the initial concept of the Annual Result Report which had been prepared based on the Progress Report Committee. Monitoring and evaluation are carried out to describe the achievement of Strategic Goals (SG) and Strategic Objectives (SO). In general, each SG and SO describes the strategic approach used, activities carried out, progress towards SO, and the follow-up.

At the end of the meeting, it was decided that SAI Vietnam would improve the Annual Result Report according to the results of the discussion and would circulate it to each SAI to get input again before being submitted to the Executive Committee. Afterward, the SPC would start the preparation of the ASEANSAI Strategic Plan 2022-2025.

- **ASEANSAI SPC Meeting to Discuss Vision, Missions, Prioritized Strategic Issues, Strategic Goals, Strategic Objectives for Strategic Plan 2022-2025**

On May 20 2021, SAI Vietnam as Chair of the SPC held a virtual meeting to discuss Vision, Mission, Prioritized Strategic Issues, Strategic Goals, and Strategic Objectives for Strategic Plan 2022-2025. The meeting was attended by 22 participants from 8 SAIs including 2 Observers from the Swedish National Audit Office (SNAO); Ms. Anna Jannesson and Mr. Dag Levin Sparr.

The meeting agenda includes:

- 1) Report on the result of the survey questionnaire for the analysis of the member SAI's demands.
- 2) Presentation of the report on SWOT Analysis of ASEANSAI in support for the development of the ASEANSAI Strategic Plan 2022-2025.
- 3) Submission of conclusions and recommendations on the preparation of the 2022-2025 ASEANSAI Strategic Plan.

At the meeting it was also agreed that:

- 1) The majority of SAIs support the Vision and Mission in the 2018-2021 Strategic Plan to remain the same for the next Strategic Plan.
- 2) Not significantly changing the Strategic Goals (SG) and Strategic Objectives (SO) in the 2018-2021 Strategic Plan. Among them:
 - Removing SO 1.1.
 - Revise SG 2 to become "To support ASEANSAI members in improving performance".
 - Revise SG 4 as not all SAI members have the mandate or resources (financial, human resources, etc.) to carry out activities to support ASEAN.



- Revise SG 5 to become: "To strengthen the cooperation with regional and international partners".
 - Revise SG 6 to: "To improve organizational governance as an international organization".
- 3) ASEANSAI is considering the following content in the Strategic Plan: VUCA (Volatility, Uncertainty, Complexity, and Ambiguity), disruptive technology, new normal post COVID-19 pandemic, and possible problems that may arise.

c. Rules and Procedures Committee

- **Approval of the Proposed Amendments to the ASEANSAI Rules and Procedures**

On 13 January 2021, SAI Singapore as Chair of the Rules & Procedures Committee (RPC) requested input from all ASEANSAI members regarding the proposed amendments to the ASEANSAI Rules and Procedure (R&P), to be re-circulated into consolidated draft to all ASEANSAI members on 30 April 2021 for approval.

On 14 June 2021, SAI Singapore as Chair of the RPC submitted the final draft of the 3rd revision of the ASEANSAI R&P to the Secretariat. The amendments in the final draft include:

- 1) Providing clarity on the functions and duties of the Secretariat, the Committee's decision-making and reporting processes, and the organization of the ASEANSAI Committee Meetings, ASEANSAI Summit, and Assembly Meetings.
- 2) Allowing annual contributions contributed by members to fund publication costs of the result of annual training or knowledge sharing activities. The publication is for the benefit of ASEANSAI.
- 3) Aligning the R&P with the requirements in the ASEANSAI Guideline on Monitoring and Evaluation and clarifying the responsibilities of the Strategic Planning Committee (SPC).

At the 6th ASEANSAI Summit in 2 November 2021, the 3rd revision of the ASEANSAI R&P was approved. The revisions have considered the input and comments from ASEANSAI members and have gone through a draft circulation process to obtain these the comments. Furthermore, the revision includes of term changes in chapters 4 and 6 to provide better clarity.

The proposed changes in the ASEANSAI R&P are:

- 1) Stipulating provisions that the Chairman or Vice Chairman of ASEANSAI can be assisted/represented by the ASEANSAI Secretariat in attending events organized by external organizations.
- 2) Providing clarity in several areas including decision-making procedures and reporting requirements for the ASEANSAI Committee, and implementation of Committee meetings.
- 3) Making provisions so that the ASEANSAI Assembly can be held through other means, for example video conferencing, and also proposing options to be able to conduct remote (remote) audits. As for Executive Committee meetings and other ASEANSAI committee meetings, the existing R&P has arranged for these meetings to be held through other means of communication, for example video conferencing, if necessary and practical.
- 4) Using the annual contributions to finance publications where the publication is the result of annual training or knowledge sharing initiatives and the publication is for the benefit of ASEANSAI.



- 5) Aligning Chapter 6 of the ASEANSAI R&P Guideline Monitoring and Evaluation System (MES) to clarify the responsibilities of the SPC.

Prior to being approved at the Summit, the RPC had finalized the revision by accommodating input from ASEANSAI members at the 6th ASEANSAI Senior Officials Meeting virtual on 28 July 2021 then submitted the final draft revision to the Secretariat to be circulated to the Assembly for final approval.

d. Knowledge Sharing Committee

- **The 2nd Training Review Meeting of ASOSAI-ASEANSAI Cooperative Environmental Audit of Water Resources Management in Mekong River Basin in line with SDGs**

As agreed at the 1st Training Review Meeting held in December 2020, the 2nd Training Review Meeting of ASOSAI-ASEANSAI Cooperative Environmental Audit of Water Resources Management in Mekong River Basin in line with SDGs is held virtually on 26 January 2021 via Google Meet.

This meeting aimed to review the training program that has been prepared by the Experts based on the input obtained from the previous 1st Training Review Meeting. Around 12 participants representing Experts from SAI Malaysia, SAI Philippines, Canadian Audit & Accountability Foundation (CAAF), as well as representatives of the ASEANSAI Secretariat attended this meeting.

Some of the important points discussed include:

- 1) The training will focus more on aquatic resources management; government-managed management, utilization of water resources, and assessment of environmental ecological effects.
- 2) The training participants hoped that the evaluation material on the implementation of SDGs would focus more on SDGs 6.5.
- 3) For audit material, in order to be able to focus more on mid-level audit methodologies, data analysis, remote sensing technology, environmental analysis, as well as Experts' input on aspects that should be focused on when conducting an audit.
- 4) Concerns from BPK Experts include; (1) Part of the training material prepared by Experts SAI Malaysia overlaps with the training material prepared by BPK Experts; and (2) The water quality standards used by Experts SAI Malaysia use Malaysian standards and not international standards so that they may not be applicable in the Mekong river area.
- 5) The complete training material that has been updated by each Expert (participants' notes, session at the glance, participants' exercise, and FAQ) is expected to be submitted to the Chair of KSC and the Training Review Committee by 16 February 2021.

- **Training Sessions of the ASOSAI-ASEANSAI Cooperative Environmental Audit on Water Resources Management in Mekong River Basin in line with SDGs: Environmental Audit by SAI Indonesia**

On 23 and 24 February 2021, SAI Indonesia became the Expert in holding Online Training on Environmental Audit which was one of a series of training from the ASOSAI-ASEANSAI Cooperative Audit Project on Water Resources Management in the Mekong River Basin. This training was attended by 22 participants from SAI Thailand,



SAI Myanmar, and SAI Vietnam, as well as SAI Malaysia who became the Observers as representatives of the ASEANSAI Knowledge Sharing Committee.

The purpose of this training was to equip and improve the ability of participants to carry out environmental audits using a performance audit approach to assess 3E aspects (economics, efficiency, and effectiveness) in government programs related to environmental audits.

From the training, participants were able to study environmental governance concepts related to water management which will be useful in developing audit criteria and methodologies, studying environmental issues related to waters, and using several tools to collect and analyze environmental audit data.

- **ASEANSAI Knowledge Sharing Workshop on Improving Improving Information & Communication Technology (ICT) for Audit Work: ASEANSAI and Preparing for Auditor of the Future**

The ASEANSAI Knowledge Sharing Committee (KSC) on Improving Information & Communication Technology (ICT) for Audit Work: Prepare for Auditor of the Future Workshop was held virtually on 21 April 2021. This workshop aimed to encourage and develop knowledge in implementing and improving ICT audits through various perspectives, experiences, research, and best practices.

SAI Thailand as the Project Leader led the course of the Workshop with the participation of 27 participants from ASEANSAI KSC member countries. An academic from Thailand's Chulalongkorn University, Dr. Puripant Ruchikachorn, also participated in the Workshop as one of the Speakers.

Furthermore, the explanations in the Workshop covered the initiation of laboratory audits, the 2019 Moscow Declaration and the public sector of future audits, as well as discussion sessions and experience sharing in improving ICT audits. As a follow-up, a summary report on the results of the Workshop will be prepared by the Project Leader to be submitted to the ASEANSAI community.

- **Amendments of Term of Reference (TOR) ASEANSAI Knowledge Sharing Committee (KSC)**

The initial draft of the proposed amendment to the Knowledge Sharing Committee (KSC) TOR was distributed on 1 September 2020 to all KSC members for obtaining comments.

Afterward, these changes were informed to the participants at the 2nd ASEANSAI KSC Biennial Meeting which was held virtually on 9 September 2020. During the meeting, one of the decisions was to amend the KSC TOR.

This then proceed with the distribution of the consolidated draft to all ASEANSAI members on 30 September 2020 and 30 November 2020 to receive input. The final draft was informed to all members as well as submitted to the Chair of KSC on 28 February 2021.

The draft approved by the Chair of KSC was distributed to all ASEANSAI members on 16 March 2021. The final draft was presented at the 6th ASEANSAI SOM on 28 July 2021. The SOM approved the changes to the KSC TOR for then being submitted at the 6th ASEANSAI Summit in November 2021 for final endorsement.

The changes in the KSC TOR consisted of:

- 1) Adding the KSC Biennial Meeting as a regular meeting.



- 2) Adding information in line with the changes to the ASEANSAI Rules & Procedures (R&P), which is the KSC activities can be funded by Development Partners and ASEANSAI Fund if needed.
- 3) Using the term Knowledge Sharing Expert (KSE) to reflect the role of “Project Leader” with broader responsibilities. The TOR also clearly states the roles and responsibilities of the Chair of KSC, KSC Members, KSE, and Knowledge Sharing Coordinator. This is to provide clarity to the appointed SAI, especially as KSE to lead the KSC program.
- 4) Aligning with changes in the R&P which is the simple majority concept at the Committee level for decision-making that will also be implemented internally at KSC.
- 5) Including SAI Indonesia’s proposal to become a member of ASEANSAI KSC. This is considering that SAI Indonesia has a lot of audit experience and has many resource persons who can support KSC activities in the future.

- **ASEANSAI Knowledge Sharing of Auditing on Modern Fisheries**

SAI Indonesia as the Project Leader of the ASEANSAI Knowledge Sharing Committee (KSC) activity on Modern Fisheries, held a Virtual Workshop on Performance Auditing on Modern Fisheries: Knowledge Sharing for ASEANSAI on 12 August 2021. This workshop was attended by around 72 participants who were auditors from ASEANSAI member countries. The aim of the workshop was to increase the audit capacity of auditors in the field of modern fishery audits through the exchange of ideas, experiences, and audit practices.

In general, the Workshop ran smoothly with the active involvement of the speakers and participants. This workshop presented Speakers from Academia, Government, and Professionals from SAI Norway and SAI Indonesia.

As a follow-up to the Workshop, SAI Indonesia as the Project Leader will compile a summary of the activities and submit the file to the ASEANSAI community.

- **ASEANSAI Knowledge Sharing Session under the Cooperative Audit on Water Resources Management in Mekong River Basin**

SAI Vietnam invited BPK to participate in the Workshop in Framework of the Cooperative Environmental Audit on Water Resource Management in the Mekong River Basin on 30 November 2021. This workshop was part of a series of parallel audit activities on water resources management in the Mekong River Basin which is in line with the implementation of the SDGs.

Furthermore, this workshop was attended by 62 participants and aimed to share results and experiences from parallel audits and convey lessons learned and good practices in managing water resources and cooperative audits to all ASOSAI members.

In general, the Workshop ran smoothly with the active involvement of the speakers and participants. This workshop also presented Expert Speakers from India's International Center for Environmental Audit and Sustainable Development (iCED) and SAI Malaysia, as well as Speakers from SAI Myanmar, SAI Vietnam, and SAI Thailand as parallel audit actors.

e. Training Committee



- **Virtual Meeting for IDI-ASEANSAI ISSAI Implementation Needs Assessment for Financial Audit (IINAF)**

This virtual meeting was initiated by IDI and ASEANSAI Secretariat with the aim of finding out updates on the implementation of the IINAF program and revising the timeline for completing the program.

The Virtual Meeting was attended by SAI Thailand (11 June 2021), SAI Indonesia, and SAI Cambodia (14 June 2021), as well as SAI Philippines and SAI Lao PDR (24 June 2021).

The results of this meeting agreed that Onsite Visits by Resource Persons to SAIs, which should have been carried out in August 2021, were changed to online because the COVID-19 pandemic had not yet ended. In addition, all participants agreed to submit the final report no later than 31 August 2021.

- **ASEANSAI Workshop on Compliance Audit**

The ASEANSAI Workshop on Compliance Audit, which was held virtually on 28-30 June 2021, aims to provide support to ASEANSAI members in increasing audit capacity, especially in compliance audits. This workshop also aims to provide skills to ASEANSAI member auditors in conducting ISSA-based Compliance Audits as well as to increase the competence, confidence, and credibility of auditors.

The event received support from the Expert of the Swedish National Audit Office (SNAO)-SAI Sweden for the material preparation. Contents of the workshop were including; Compliance Audit Overview and Concepts, Planning the Audit at the Strategic Level, Planning the Compliance Audit, Performing Audit Procedures to Gather Evidence, Evaluating Audit Evidence and Forming a Conclusion, Reporting and Follow-up, and Carrying out Quality Control Procedures. All material was delivered by a training specialist from SAI Philippines.

- **ASEANSAI Training Committee Meeting on Finalizing TC WP 2023**

In relation to the development and finalization of the ASEANSAI Strategic Plan 2022-2025 and the Implementation Matrix prepared by the ASEANSAI Strategic Planning Committee (SPC), the ASEANSAI Training Committee (TC) Meeting was held virtually on 19 July 2021. The main objective of this meeting was to discuss and finalize TC strategic activities in relation to Strategic Objectives (SOs) 1.1. and 1.2, which will also be reported at the 6th ASEANSAI Senior Officials Meeting in July 2021.

SAI Philippines as the TC Chair chaired the meeting which was attended by 14 representatives from 4 TC member countries. The meeting discussed the issues of; reviewing and updating training materials and programs, developing online training platforms, widening training topics, as well as developing quality and pools of internal and external Experts.

At the end of the meeting, participants agreed that SAI Philippines as Chair TC would complete the preparation of the SOs 1.1 Implementation Matrix. and 1.2. based on participant input. A follow-up meeting to discuss the updated Matrix would also be held in August/September 2021.

- **ASEANSAI Workshop on Financial Audit: Audit Documentation, Audit Evidence, Analytical Procedures and Reporting**

The ASEANSAI Workshop on Financial Audit, with the main topics "Audit Documentation, Audit Evidence, Analytical Procedures, and Reporting", was held



virtually from 26 to 30 July 2021. The purpose of this Workshop was to improve and renew the capacity of ASEANSAI auditors related to ISSAI in areas according to the main topic of the Workshop.

Most of the material presented and discussed in the Workshop includes:

- 1) Course overview;
- 2) Summarizing the planning phase of a financial audit;
- 3) Preparing the audit documentation;
- 4) Gathering and evaluating audit evidence;
- 5) Performing analytical procedures; and
- 6) Writing the independent auditors' report.

- **ASEANSAI Workshop on the Updated Procurement Guidelines - WAPP Phase 2**

The ASEANSAI Guidelines on Public Procurement (AGPP) were published and used as guidelines for preparing the material for the Phase 1 Workshop on the Audit of Public Procurement (WAPP) in 2016. At that time, 23 auditors from 7 ASEANSAI member countries participated in the Workshop. As a continuation of these activities, a Follow-up Workshop (FUWAPP) was held in 2018 with output in the form of a list of inputs to improve and update AGPP.

In 2019, using the updated AGPP, an activity called Instructors' Design Meeting was held to prepare for WAPP Phase 2. The initial plan for implementing WAPP Phase 2 was in 2020, but considering the global pandemic conditions, WAPP Phase 2 can only be held virtually from 16 to 20 August 2021.

WAPP Phase 2 aims to increase the capacity of ASEANSAI auditors in carrying out procurement audits based on ISSAI. SAI Philippines as the Chair Training Committee (TC) led the activities with the participation of 45 representatives from 9 ASEANSAI member countries. Some of the discussions that took place included a course overview, public procurement, audit plan, exercise, performance audit, and audit report.

- **ASEANSAI Workshop on Performance Audit**

As a form of sustainability of the Long-term ASEANSAI Program on ISSAI Implementation (LTAPII) activities, the Workshop on Performance Audit was held virtually on 25-29 October 2021. This workshop aims to increase the competence and credibility of ASEANSAI auditors in carrying out performance audits based on the guidelines of ISSAI.

SAI Philippines as the Chair Training Committee (TC) led the activities with the participation of 51 representatives from 8 ASEANSAI member countries and SAI Sweden as Subject Matter Expert (SME). During the workshop, participants discussed an overview of the SDGs, the role of SAIs in ensuring the achievement of SDGs, incorporating SDGs in strategic planning, performance audit cycle and SDGs entry points, and planning an audit on the implementation of the SDGs.

As a follow-up to the Workshop, participants are expected to be able to continue implementing the ISSAI-based performance audit in their audit assignments.



C. CONCLUSION

In the past ten years, ASEANSAI has witnessed various significant development progress. Moreover, the strengthening position of SAIs in their respective countries, improved capacity, and heightened audit quality have led to effective value generation for all parties and have aimed at generating more benefits in public sector administration. These achievements were made possible also with the support and active participation from Development Partners.

The current development of ASEANSAI is moving in conjunction with on-going progress of ASEAN in implementing the 2025 vision, on the part of upholding the good governance practices in the ASEAN region. As a symbol of SAI unity in the ASEAN region, ASEANSAI will continue to support member SAI to fulfil their role to strengthen the role within ASEAN region and to improve cooperation with regional and international partners. It will eventually led in achieving better governance, transparency, and accountability which will not only benefit each individual country but ASEAN as a whole.

